

# **Allied Farmers Ltd**

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26 February 2021

# **HALF YEAR 2021 REPORT**

#### **Half Year Result**

The Directors of Allied Farmers Limited (NZX: ALF) report an unaudited after-tax profit of \$0.531 million for the six months ended 31 December 2020. Pleasingly, this is higher than the previously indicated range of \$0.2 million to \$0.4 million.

While ahead of budget and forecast, Allied Farmers's pre-tax operating result in this period was lower than the previous corresponding period (\$1.18 million), with subsidiary New Zealand Farmers Livestock's (NZFL) result for the period significantly impacted by Covid-related pricing impacts on veal processing returns.

As in previous years, the returns from the veal processing operations continue to be a major contributor to first half year performance. However, investors are reminded that typically Allied Farmers's second half year profit is driven by factors distinct from the veal processing results that drive first half year profit. The second half is strongly influenced by livestock trading and herd sale activity, much of which will occur in the later part of the second half, and therefore it is not possible to forecast full year profits based on first half performance.

While 2020 was undoubtedly a challenging year, through the dedication and creativity of our staff, Allied Farmers starts 2021 in a strong position. For this, we thank the whole team.

# **Dividend**

In November 2020 Allied Farmers declared a lower dividend of 1.2 cents per share fully imputed (2 cents per share fully imputed in January 2020). This reflected that the FY20 full year result was lower than the previous year.

# **Capital Raising and NZ Rural Land Management Investment**

During the period Allied Farmers completed a successful oversubscribed rights issue raising \$2.976 million (less costs), the purchase of 50% of New Zealand Rural Land Management (**NZRLM**) - the manager of newly NZX listed New Zealand Rural Land Company Limited (**NZRLC**) - through the issue of new share capital, and an investment of 1.49% ownership in NZRLC. We were delighted with the support from shareholders for these transactions, and with the successful IPO of NZRLC, which was a necessary precursor to the NZRLM purchase.

# Strategy

The Board is excited about the future for Allied Farmers and considers it is now very well placed to execute on its strategy. With new capital raised and new shareholders on the register, its investments in NZRLM and NZRLC, and shareholder approval to raise up to an additional \$5 million of new capital via placements, Allied Farmers can move forward on expanding its presence in the wider agricultural sector and on seeking agribusiness opportunities outside of its current traditional lines of business.

In particular, and as previously indicated, the intention is to invest into the growth of our finance subsidiary, Rural Funding SolutioNZ, to widen and improve our rural finance offering. In addition, we continue to evaluate opportunities in the AgriTech space.

# **Business Update**

Livestock Agency and Veal Processing

Livestock, after a slower start, finished strongly in the second quarter. The NZFL result was dominated by well foreseen and budgeted Covid-related impacts on veal business revenues. However, NZFL finished the half year ahead of expectations despite the challenging conditions facing its business divisions.

The livestock agency business saw lingering drought concerns impacting trading behavior early in the period, softer stock pricing in line with red meat schedules and pleasing market share and tallies later in the half year. Dairy stock prices have held well to date and some movement in dairy farm sales and forecast milk payouts bode well for herd sale volumes in the second half.

Building of the team and of market presence has continued and will be a continuing priority.

NZFL is committed to a strategy of providing a superior service to its farmer clients to assist them to be successful in the operation of their own businesses. To this end, NZFL remains focused on growing its livestock agency business through the recruitment of new agents, selected development of new sale yards or access to existing yards, and a continued leadership in the NZ live auction space.

The veal processing and trading profit was well behind prior year and very much in line with budgeting for a severely Covid-affected year. This largely reflects foodservice impacts, skin pricing changes, and the strengthening New Zealand dollar. Delivering a profit despite these conditions is a pleasing result and underlines the resilience of this business.

# **Finance**

While the livestock financing book was smaller in size than a year earlier, we are confident this area presents good potential and is seeing effort on a range of fronts to deliver material growth and some diversification. The provision of financing enhances NZFL's ability to assist farmer clients in the management of their cash flow, and credit risk is reduced by largely lending to farmer clients with whom NZFL's agents already have a strong relationship and understanding. The Allied Farmers's group financing effort was broadened during the period with the commencement of lending by subsidiary Rural Funding SolutioNZ. Allied Farmers's believes that with traditional lenders continuing to show less support for New Zealand pastoral food producers, there are significant opportunities to grow and nurture an alternative lending organization. This

will remain an area of focus for the group and will be well supported by new equity. We consider the increased financing options will be welcomed by our customers.

# Technology

The MyLiveStock web platform and app is an important part of group strategy and is valued by clients. MyLiveStock now offers on-line bidding at each of its major yard auctions and creates clear benefits to farmers and to the functioning of this critical market. Further development of this platform is planned and ongoing.

NZ Rural Land Management and NZ Rural Land Company

NZRLC raised \$75 million through its initial public offering (**IPO**) in late 2020. NZRLM, 50 percent owned by Allied Farmers and NZRLC's manager, is now progressing due diligence on dairy farms in the South Island for NZRLC. While potential acquisitions were identified prior to the IPO, extensive due diligence (e.g. irrigation reports, soil testing, etc), necessarily has taken time due to the size of the dairy farms. NZRLC has advised its shareholders that it anticipates being in a position to announce the terms of an acquisition in several weeks.

# **Outlook**

The early stages of the second half of the financial year has been dry in some parts of the country and continued disruption to the food export trade and global logistics caused by Covid-19. A return to more normal weather patterns across the country, plus the expected future containment of Covid-19, should support livestock trading activity. We are seeing some encouraging in-market pricing despite the ongoing challenges and the strengthening New Zealand dollar. Allied Farmers is certainly agile and well placed to contribute.

Allied Farmers takes much pride in working with New Zealand farmers who are vital in the global food chain and are known for producing high quality food with care and responsibility.

**Richard Perry** 

Chairman





Results for announcement to	o the market				
Name of issuer	Allied Farmers Limited				
Reporting Period	6 months to 31 December 2020	)			
Previous Reporting Period	6 months to 31 December 2019				
Currency					
	Amount (000s)	Percentage change			
Revenue from continuing operations	\$13,093	-8.23%			
Total Revenue	\$13,093	-8.23%			
Net profit/(loss) from continuing operations	\$531	-55.04%			
Total net profit/(loss)	\$531	-55.04%			
Interim/Final Dividend					
Amount per Quoted Equity Security	Not proposed to pay dividends				
Imputed amount per Quoted Equity Security	N/A				
Record Date	N/A				
Dividend Payment Date	N/A				
	Current period	Prior comparable period			
Net tangible assets per Quoted Equity Security	\$0.37	\$0.31			
A brief explanation of any of the figures above necessary to enable the figures to be understood	Refer to results release and unaudited financial statements.				
Authority for this announcer	ment				
Name of person authorised to make this announcement	Brian Lee				
Contact person for this announcement	Brian Lee				
Contact phone number	027 201 3040				
Contact email address	brian.lee@alliedfarmers.co.nz				
Date of release through MAP	25/02/2021				

Unaudited financial statements accompany this announcement.

# **Profit and Loss Statement**

For the half year ended 31 December 2020 Unaudited

Note   Note   2020   2019		•	Group		
Revenue and other income         A1         13,095         14,267           Cost of sales and operating expenses         A1         (12,218)         (12,660)           Depreciation and amortisation         A1         (428)         (378)           Net interest income         B3         97         122           Profit before tax         546         1,351           Income tax expense         (15)         (170)           Profit after tax         531         1,181           Profit attributable to:           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05		•	31-Dec	31-Dec	
Revenue and other income         A1         13,095         14,267           Cost of sales and operating expenses         A1         (12,218)         (12,660)           Depreciation and amortisation         A1         (428)         (378)           Net interest income         B3         97         122           Profit before tax         546         1,351           Income tax expense         (15)         (170)           Profit after tax         531         1,181           Profit attributable to:           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05		Note	2020	2019	
Cost of sales and operating expenses         A1 (12,218) (12,660)           Depreciation and amortisation         A1 (428) (378)           Net interest income         B3 97 122           Profit before tax         546 1,351           Income tax expense         (15) (170)           Profit after tax         531 1,181           Profit attributable to:         228 724           Owners of the Parent         228 724           Non-controlling interests         303 457           Basic and Diluted earnings per share (cents)         0.79 4.05			\$000	\$000	
Depreciation and amortisation         A1         (428)         (378)           Net interest income         B3         97         122           Profit before tax         546         1,351           Income tax expense         (15)         (170)           Profit after tax         531         1,181           Profit attributable to:           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05	Revenue and other income	A1	13,095	14,267	
Net interest income         B3         97         122           Profit before tax         546         1,351           Income tax expense         (15)         (170)           Profit after tax         531         1,181           Profit attributable to:           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05	Cost of sales and operating expenses	A1	(12,218)	(12,660)	
Profit before tax         546         1,351           Income tax expense         (15)         (170)           Profit after tax         531         1,181           Profit attributable to:           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05	Depreciation and amortisation	A1	(428)	(378)	
Income tax expense         (15)         (170)           Profit after tax         531         1,181           Profit attributable to:           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05	Net interest income	В3	97	122	
Profit after tax         531         1,181           Profit attributable to:         228         724           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05	Profit before tax		546	1,351	
Profit attributable to:         228         724           Owners of the Parent         228         724           Non-controlling interests         303         457           Basic and Diluted earnings per share (cents)         0.79         4.05	Income tax expense		(15)	(170)	
Owners of the Parent228724Non-controlling interests303457Basic and Diluted earnings per share (cents)0.794.05	Profit after tax		531	1,181	
Non-controlling interests  303 457  Basic and Diluted earnings per share (cents)  0.79 4.05	Profit attributable to:				
Basic and Diluted earnings per share (cents) 0.79 4.05	Owners of the Parent		228	724	
	Non-controlling interests		303	457	
Basic and Diluted earnings per share on a weighted average basis (cents) 0.98 4.05	Basic and Diluted earnings per share (cents)		0.79	4.05	
	Basic and Diluted earnings per share on a weighted average basis (cents)		0.98	4.05	

# Statement of Cash Flows

# For the half year ended 31 December 2020 Unaudited

Ollaudited		
	Group	)
	31-Dec	31-Dec
	2020	2019
Cash flows from/(to) operating activities	\$000	\$000
Cash receipts from customers	17,708	16,131
Interest received	317	509
Cash paid to suppliers and employees	(16,177)	(17,442)
Interest paid	(218)	(390)
Income tax refund (paid)	322	(241)
Net cash flow from operating activities	1,952	(1,433)
Cash flows from/(to) investing activities	(4.044)	(1.044)
Decrease (Increase) in finance receivables NZ Farmers Livestock Finance Ltd	(1,811)	(1,044)
Acquisition of subsidiary/investment net of cash acquired	(1,121)	- (000)
Acquisition of intangibles, property, plant and equipment	(593)	(330)
Net cash flow from/(used in) investing activities	(3,525)	(1,374)
Cash flows from/(to) financing activities		
Purchase of shares in NZ Farmers Livestock Ltd	(11)	_
Drawdown of finance receivables borrowings	1,500	1,750
Drawdown of livestock trading borrowings	-	977
Drawdown of vehicle finance borrowings	393	-
Repayment livestock trading borrowings	(217)	_
Repayment of vehicle finance borrowings	(281)	(235)
Repayment of finance receivables borrowings	(1,650)	(149)
Rights Issue of shares in Allied Farmers Limited	2,706	(1.0)
Dividends paid	(419)	(585)
Net cash flow from/(used) in financing activities	2,021	1,758
Net movement in cash and cash equivalents	448	(1,049)
Opening cash and cash equivalents	2,087	2,301
Closing cash and cash equivalents	2,535	1,252
	·	
Reconciliation of Profit to Cash Surplus from Operating Activities		
Profit for the year	531	1,181
Adjustments for items not involving cash flows:		, -
Impairment on receivables	80	-
(Profit)/loss on sale of assets	(6)	(31)
Depreciation	428	378
(Increase) Decrease in Deferred Tax	-	(34)
Other non cash items	(55)	-
	447	313
Movement in trade and other receivables	4,971	1,860
Movement in inventories	88	(611)
Movement in trade, other payables and employee benefits	(4,407)	(4,139)
Movement in taxation	322	(37)
Cash flow from operating activities	1,952	(1,433)

# **Balance Sheet**

# As at 31 December 2020 Unaudited

	•	Group		
	•	31-Dec	30-Jun	
	Note	2020	2020	
	'	\$000	\$000	
Equity				
Share capital	B1	158,224	153,018	
Accumulated Losses	_	(148,207)	(148,210)	
Equity attributable to owners of the Parent		10,017	4,808	
Non-controlling interests		1,681	1,582	
Total equity		11,698	6,390	
Liabilities				
Bank overdraft		-	_	
Trade and other payables		7,329	11,779	
Employee benefits		1,017	973	
Income tax payable		3	_	
Finance receivables bank borrowings	B2	300	300	
Bank borrowings and Bonds	B2	1,434	441	
Lease liabilities		241	454	
Total current liabilities		10,324	13,947	
Bank borrowings and bonds	B2	912	2,122	
Finance receivables bank borrowings	B2	775	925	
Lease Liabilities	52	1,138	871	
Total non-current liabilities		2,825	3,918	
Total liabilities		13,149	17,865	
Total natimities		13,143	17,005	
Total liabilities and equity		24,847	24,255	
Assets				
Cash and cash equivalents		2,535	2,086	
Trade Receivables	C1	6,676	11,287	
Inventories		209	296	
Income tax receivable		-	319	
Finance receivables	C1	5,394	3,583	
Other receivables		310	749	
Total current assets		15,124	18,320	
Deferred tax assets		790	790	
Goodwill		743	742	
Intangible asset - computer software		295	216	
Investments	C2	3,628	7	
Property - owned and leased		4,267	4,180	
Total non-current assets		9,723	5,935	
Total non-current assets		0,120	-,	

# Statement of Changes in Equity For the half year ended 31 December 2020 Unaudited

Group	Share Capital	Accumulated losses	Parent Equity Subtotal	Non- Controlling Interests	Total
	\$000	\$000	\$000	\$000	\$000
Balance at 1 July 2019	153,018	(148,609)	4,409	1,359	5,768
Profit after tax for the year	-	767	767	451	1,218
Total comprehensive income for the year	-	767	767	451	1,218
Dividends paid	-	(357)	(357)	(228)	(585)
AFL Purchase Minority Shareholders Shares	-	(11)	(11)	-	(11)
Total transactions with owners	-	(368)	(368)	(228)	(596)
Balance at 30 June 2020	153,018	(148,210)	4,808	1,582	6,390
Balance at 1 July 2020	153,018	(148,210)	4,808	1,582	6,390
Profit after tax for the period	-	228	228	303	531
Total comprehensive income for the period	-	228	228	303	531
Dividends paid	-	(215)	(215)	(203)	(418)
AFL Purchase Minority Shareholders Shares	-	(11)	(11)	-	(11)
AFL Shares issued to vendors of New Zealand Rural Land Management Limited Partnership	2,500	-	2,500	-	2,500
Pro rata renounceable rights issue	2,706	-	2,706	-	2,706
Total transactions with owners	5,206	(226)	4,980	(203)	4,777
Balance at 31 December 2020	158,224	(148,208)	10,016	1,682	11,698

# A. Financial performance

# A1: How we operate and generate return for shareholders

Livestock services: An agency business facilitating sales and purchases of livestock both in saleyards and on farms.

Financial services: Providing livestock finance to farmer clients.

Parent operations: The ultimate holding company for Allied Group Investments and governance activity for the Group.

Segment information for the six months ending 31 December 2020		Group		
	Livestock	Financial	Parent	
	Services	Services	Operations	Total
Commission and fee income	6,128	-	-	6,128
Sale of goods	6,922	-	-	6,922
Interest income	77	239	-	316
Other Income	45	-	-	45
Total Income	13,172	239	-	13,411
Cost of goods sold	6,126			6,126
Personnel expenses	3,962	23	47	4,032
Depreciation and amortisation	428	23	47	428
Rental and operating leases	3	_	1	420
Other operating expenses	1,786	42	229	2,057
Total Expenses	12,305	65	276	12,646
Total Expenses	12,303	00	210	12,040
Finance Costs	(93)	(89)	(37)	(219)
Profit/(loss) before tax	774	85	(313)	546
Income tax (expense) / benefit				(15)
Profit/(loss) after tax				531
Current Assets	12,418	1,575	1,131	15,124
Non Current Assets	9,623	100	-	9,723
Assets	22,041	1,675	1,131	24,847
Current Liabilities	7,876	2.107	341	10,324
		775		
Non Current Liabilities Liabilities	1,050	2,882	1,000 1,341	2,825
Liabilities	8,926	2,002	1,341	13,149
Segment information for the six months ending 31 December 2019		Group		
	Livestock services	Financial Services	Parent	Total
_			Operations	Total
			Operations \$000	
Commission and fee income	\$000	\$000	Sperations \$000	\$000
Commission and fee income Sale of goods	<b>\$000</b> 6,358			<b>\$000</b> 6,358
Sale of goods	<b>\$000</b> 6,358 7,839	\$000 - -	\$000 -	<b>\$000</b> 6,358 7,839
Sale of goods Interest income	<b>\$000</b> 6,358 7,839 128			\$000 6,358 7,839 381
Sale of goods Interest income Other Income	<b>\$000</b> 6,358 7,839 128 70	<b>\$000</b> - - 249 -	\$000 - - 4	\$000 6,358 7,839 381 70
Sale of goods Interest income	<b>\$000</b> 6,358 7,839 128	\$000 - -	\$000 -	\$000 6,358 7,839 381 70
Sale of goods Interest income Other Income Total Income Cost of goods sold	\$000 6,358 7,839 128 70 14,395	\$000 - - 249 - 249	\$000 - - 4 - 4	\$000 6,358 7,839 381 70 14,648
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses	\$000 6,358 7,839 128 70 14,395	<b>\$000</b> - - 249 -	\$000 - - 4	\$000 6,358 7,839 381 70 14,648 6,215 3,978
Sale of goods Interest income Other Income  Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation	\$000 6,358 7,839 128 70 14,395	\$000 - - 249 - 249	\$000 - - 4 - 4	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378
Sale of goods Interest income Other Income  Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378	\$000 - - 249 - 249 - 19 -	\$000 - - 4 - 4 - 47 - 1	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378
Sale of goods Interest income Other Income  Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073	\$000 - - 249 - 249 - 19 - 46	\$000 - - 4 - 47 - 1 347	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1
Sale of goods Interest income Other Income  Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378	\$000 - - 249 - 249 - 19 -	\$000 - - 4 - 4 - 47 - 1	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses Total Expenses Finance Costs	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578	\$000 - - 249 - 249 - 19 - 46 65	\$000 - - 4 - 47 - 1 347 395 (37)	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1 2,466 13,038
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses Total Expenses  Finance Costs Profit/(loss) before tax	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578	\$000 - - 249 - 249 - 19 - 46 65	\$000 - - 4 - 47 - 1 347 395	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1 2,466 13,038 (259)
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses Total Expenses  Finance Costs Profit/(loss) before tax Income tax (expense) / benefit	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578	\$000 - - 249 - 249 - 19 - 46 65	\$000 	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1 2,466 13,038 (259) 1,351 (170)
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses Total Expenses  Finance Costs Profit/(loss) before tax	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578	\$000 - - 249 - 249 - 19 - 46 65	\$000 - - 4 - 47 - 1 347 395 (37)	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1 2,466 13,038 (259) 1,351 (170)
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses Total Expenses  Finance Costs Profit/(loss) before tax Income tax (expense) / benefit	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578	\$000 - - 249 - 249 - 19 - 46 65	\$000 	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1 2,466 13,038 (259 1,351 (170) 1,181
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses Total Expenses  Finance Costs Profit/(loss) before tax Income tax (expense) / benefit Profit/(loss) after tax	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578 (143) 1,674	\$000 - - 249 - 249 - 19 - - 46 65 (79) 105	\$000 	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 1 2,466 13,038 (259 1,351 (170) 1,181
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses Total Expenses  Finance Costs Profit/(loss) before tax Income tax (expense) / benefit Profit/(loss) after tax  Current Assets	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578 (143) 1,674	\$000 - - 249 - 249 - 19 - - 46 65 (79) 105	\$000 	\$000 6,358 7,839 381 70 14,648 6,215 3,978 1 2,466 13,038 (259) 1,351 (170) 1,181 18,320 5,935
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses  Total Expenses  Finance Costs Profit/(loss) before tax Income tax (expense) / benefit Profit/(loss) after tax  Current Assets Non Current Assets Assets	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578 (143) 1,674	\$000 	\$000 	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 12,466 13,038 (259) 1,351 (170) 1,181 18,320 5,935 24,255
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses  Total Expenses  Finance Costs Profit/(loss) before tax Income tax (expense) / benefit Profit/(loss) after tax  Current Assets Non Current Assets Assets  Current Liabilities	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578 (143) 1,674 12,629 5,835 18,464	\$000 - 249 - 249 - 19 - 46 65 (79) 105 3,350 100 3,450 3,520	\$000 	\$000 6,358 7,839 381 70 14,648 6,215 3,978 378 12,466 13,038 (259) 1,351 (170) 1,181 18,320 5,935 24,255
Sale of goods Interest income Other Income Total Income  Cost of goods sold Personnel expenses Depreciation and amortisation Rental and operating leases Other operating expenses  Total Expenses  Finance Costs Profit/(loss) before tax Income tax (expense) / benefit Profit/(loss) after tax  Current Assets Non Current Assets Assets	\$000 6,358 7,839 128 70 14,395 6,215 3,912 378 - 2,073 12,578 (143) 1,674	\$000 	\$000 	

# B. Funding

# In this section

This section explains how the Allied Group manages its various funding sources including capital structure and debt.

# B1 Capital management

The Allied Group's capital includes share capital, accumulated losses and non controlling interests.

### B1 Share Capital

	Note	Dec-20	Jun-20
Share capital (\$000)		158,224	153,018
Number of shares issued and fully paid (000's)			
Balance at beginning of year		17,855	178,547
Consolidation/Cancellation of shares		-	(160,692)
Issue of ordinary shares	C2	4,463	-
Pro rata renounceable rights issue		5,952	-
Balance at end of period		28,270	17,855

On 24 December 2020 Allied Farmers Limited completed a one for three pro rata renounceable rights issue. Shareholders received one ordinary share for every three ordinary shares held at 5pm on the closing date of 18 December 2020. As a result of the renounceable rights issue the number of shares was increased by 5,951,576.

On 18 December 2020 Allied Farmers Limited purchased a 50 percent interest in NZ Rural Land Management Partnership (NZRLM). Refer also Note C2. The NZRLM acquisition price paid was 5 million ALF shares in two tranches the first being 4,463,682 shares issued on 18 December 2020 and the second 536,318 shares issued on 14 January 2021. Therefore the number of shares on issue increased from 27,270,116 shares to 28,806,434 shares on 14 January 2021.

Group

All ordinary shares rank equally as to voting, dividends and distribution of capital on liquidation.

# B2 Debt funding

		Payable within 1 Payable after		Undrawn	Interest rate		
		year	year	Ullulawii	interestrate		
		\$000	\$000	\$000			
	Finance receivables bank borrowings	300	775	-	4.35%		
-50	Bank borrowings	434	912	-	4.35%		
Öec	Bonds	1,000	-	-	7.30%		
	Total debt funding	1,734	1,687	-			
	Finance receivables bank borrowings	300	925	-	4.35%		
7	Bank borrowings	441	1,122	-	4.35%		
Jun-20	Bonds	-	1,000	-	7.30%		
	Total debt funding	741	3,047	-			

вз	Net Interest income/(costs)	Gro	ир
		Dec-20	Dec-19
		\$000	\$000
	Interest received	316	381
	Total interest income	316	381
	Interest paid on borrowings	(105)	(128)
	Interest paid on bonds	(37)	(37)
	Lease costs	(77)	(94)
	Total interest expenses	(219)	(259)
	Net Interest income/(costs)	97	122

# C. Our receivables, other assets and other payables

Receivables	Gro	oup
	Dec-20	Jun-20
	6 Months	12 Months
	\$000	\$000
Receivables from livestock sales	6,676	11,287
Finance receivables	5,394	3,583
Total receivables	12,070	14,870
Amounts are stated at carrying value, net of credit loss allowance provisions	145	115
Receivables written off during the period		52

	Receivables written off during the period	-	52			
	The status of receivables at the reporting date is as follows:					
		Not yet due	1 - 30 days	-	Over 60 days	Total
	Group receivables	•	overdue	overdue	overdue	
		\$000	\$000	\$000	\$000	\$000
	Receivables from livestock sales	5,318	1,051	131	261	6,761
ຄ	Credit loss allowance (livestock)	-	-	-	(85)	(85)
Dec-20	Finance receivables	5,342	56	2	54	5,454
۵	Credit loss allowance (finance)	-	-	-	(60)	(60)
	Net receivable	10,660	1,107	133	170	12,070
	Receivables from livestock sales	9,661	791	240	665	11,357
ຂ	Credit loss allowance (livestock)	-	-	-	(70)	(70)
Jun-20	Finance receivables	3,558	-	19	51	3,628
₹	Credit loss allowance (finance)	-	-	-	(45)	(45)
	Net receivable	13,219	791	259	601	14,870

#### Key Judgement

C1

The loss allowances for receivables are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history and existing market conditions, as well as forward-looking estimates at the end of each reporting period.

#### Measurement and recognition

Receivables from livestock sales and Finance Receivables are measured on initial recognition at fair value, and are subsequently carried at amortised cost, less provision for expected credit losses.

For Receivables from livestock sales, the provision for expected credit losses is based on the simplified approach, as permitted by NZ IFRS 9, and records the loss allowances as lifetime expected credit losses from recognition. These are the expected credit losses that result from all possible default events over the life of the financial instrument.

Finance Receivables are reviewed on an individual basis to determine whether any amounts are unrecoverable and an expected credit loss provision is recorded. The expected credit losses are based on management's assessment of amounts considered uncollectible for specific customers based on age of debt, history of payments, account activity, current and future economic factors and other relevant information. Debts known to be uncollectable are written-off as bad debts to the profit and loss when identified.

# C2 Investments

# New Zealand Rural Land Company Limited

In December 2020 Allied Farmers Limited acquired 900,000 shares at an issue price of \$1.25 per share in New Zealand Rural Land Company Limited for a total cost of \$1,125,000. This holding represented a 1.49% ownership in New Zealand Rural Land Company Limited as at 31 December 2020. These shares are equity investments, quoted in the active market, which the Group has elected to designate as a financial asset at fair value through other comprehensive income (FVOCI). The fair value of these shares as at 31 December 2020 is consistent with their carrying value and accordingly no adjustment to Other Comprehensive Income is considered necessary.

On 18 December 2020 Allied Farmers Limited purchased a 50 percent interest in NZ Rural Land Management Partnership (NZRLM). NZRLM is the external manager of The NZ Rural Land Company Limited (NZRLC) which listed on the NZX on Monday 21 December 2020. The NZRLM acquisition price paid was 5 million ALF shares at NZ\$0.50 cents per share (cps) representing a total cost of \$2,500,000. The Group applies NZ IFRS 11 to all joint arrangements. Under NZ IFRS 11 investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. The Group has assessed the nature of this joint arrangements to be a joint venture. As a joint venture, the Group applies the equity method of accounting. Under the equity method the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investors share of the profit or loss of the investee after the date of acquisition.

# D. Group Structure

D1

		2020	
	Ownership	Ownership	
	interest	interest	
Investment	100%	100%	
Investment	100%	100%	
ip Rural Land Management	50%	N/A	
Finance	100%	100%	
Livestock Agency and Finance	67%	67%	
Meat Processing and Trading	100%	100%	
Livestock Finance	100%	100%	
Livestock Agency	52%	52%	
	Investment ip Rural Land Management Finance  Livestock Agency and Finance  Meat Processing and Trading Livestock Finance	Investment 100% Investment 100% Investment 100%  Rural Land Management 50% Finance 100%  Livestock Agency and Finance 67%  Meat Processing and Trading 100% Livestock Finance 100%	Nownership interest   Ownership interest

All companies within the Group are incorporated in and have their principal place of business in New Zealand, and have a balance date of 30 June.

# E. Other

#### E1 Related parties

The Group has a related party relationship with each of its subsidiary companies outlined in Section D. The Group has a related party relationship with its directors and key management personnel.

Directors and key management personnel and their related parties	Group	
	Dec-20	Dec-19
	6 Months	6 Months
Transactions	\$000	\$000
Livestock sales	193	236
Livestock purchases	114	422
Commission revenue	6	22
Consultant Fees	58	10
Dividends received as minority shareholders of NZFL	119	132
Bonds on issue (holder Mark Benseman retired as a Director on 19 November 2020)	-	600

No debts with key management personnel were written off during the year (2019:nil).

Allied Farmers Limited and Allied Farmers Rural Limited during the period has lent surplus funds to its subsidiary NZ Farmers Livestock Limited on commercial terms set at arms length, these funds being on call and interest bearing at a rate comparable to the bank facilities. As at 31 December 2020 the total of these funds lent to NZ Farmers Livestock Limited was \$1.5 million (December 2019 \$1.66 million).

# E2 Events Subsequent to Balance Date

A fully imputed dividend of \$0.012 per share (2020:\$0.02) was paid to eligible shareholders on 15 January 2021.

# About this report

Allied Farmers Limited is a for-profit entity domiciled in New Zealand and registered under the Companies Act 1993. The company is an FMC Entity in terms of the Financial Markets Conduct Act 2013 and prepares its financial statements in accordance with that Act, the Financial Reporting Act 2013, and NZX Main Board Listing Rules.

The consolidated financial statements are for Allied Farmers Limited and its subsidiaries (together referred to as "Allied") and Allied's interests in associates as at end of the six months ended 31 December 2020.

These Consolidated Financial Statements ("Financial Statements") have been approved for issue by the Board of Directors on 26th February 2021.

# Statement of compliance and basis of preparation

The financial statements have been prepared:

- in accordance with Generally Accepted Accounting Practice (GAAP) in New Zealand and comply with International Financial Reporting Standards (IFRS) and the New Zealand equivalents to IFRS (NZ IFRS) and other applicable financial reporting standards, as appropriate for a Tier 1 for-profit entity;
- on the basis of going concern. The directors, having considered projected future performance and the availability of financing, consider the going concern basis to be appropriate; and
- presented on the basis of historical cost; and
- in New Zealand dollars, with all values rounded to the nearest thousand dollars unless otherwise stated.

In preparing the Group financial statements, all material intragroup transactions, balances, income and expenses have been eliminated. Subsidiaries are consolidated on the date on which control is obtained to the date on which control is lost.

The fair value of financial assets and liabilities approximates their carrying value.

The accounting policies have been consistently applied to the periods in these financial statements.